

MARKET IMPACT REPORT

Go all-in on 6G to unlock AI's full potential

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Contents

	Page
Success with 6G means acknowledging that AI will transform services, ways of working, and experiences.	04
6G transforms carrier value creation through cloud, data, wireless, and AI convergence	06
6G's advancements will enable emerging technologies to operate better and deliver cost-effective outcomes	07
Building your 6G roadmap will be about establishing a fresh partner approach, developing industry-centric solutions, and providing a framework for new revenue opportunities	08
The Bottom Line	10
Research authors	11
About Tata Consultancy Services (TCS)	12
About HFS	13

Try imagining the AI era without ubiquitous high-speed wireless access.

Wireless technology advancements have connected the world's population, computing devices, and endpoints to facilitate communications, commerce, and connectivity. Yet, leaders in telecommunications firms have continually struggled to produce revenue growth in line with their crucial role in the carriage, delivery, and quality of services associated with wireless networking. They continue to be seen as the pipes—not the fuel—of the information age. This is about to change. With AI at the core of the network design, the network will become intelligent. That is the promise of 6G.

5G, the current high-speed standard, has reached nearly three billion subscribers while operating at peak data rates of 100 to 400 Mb/s. The flow of data across computers, operational technologies (OT), and internet of everything (IoE) devices currently provides reliable data, voice, and video communications.

But that was before the AI era arrived.

This is a watershed moment for telco leaders. With the arrival of generative artificial intelligence (GenAI), the possibilities for telcos' solutions can finally transcend connectivity. With 6G, they can provide intelligent networks offering advanced resilience, boosts in traffic throughput (peak speed of 50 to 200Gb/s), and tailored signal quality control, promising new customer experiences while creating fresh revenue streams for operators.

Success with 6G means acknowledging that AI will transform services, ways of working, and experiences

A telco's success in the AI era will depend on how it adopts, deploys, and monetizes AI across its operations. Opportunities appear across the network stack, as AI can be in every layer and function. As 6G begins to go live around 2030, it will provide an optimal architecture to take AI to the next level and future-proof for emerging technologies like quantum, location-as-a-service, virtual reality, and hyper-personalized business and customer solutions.

With its advanced architecture, 6G improves bandwidth usage, automates network optimization, provides node-level service delivery, and enhances customer experiences. The challenge is that telco leaders often focus on comparing 6G and 5G from a technical perspective. Instead, they should think about how 6G's new architecture is primed to unlock commercial outcomes.

Exhibit 1 shows that telcos migrating to 6G will enjoy many advancements.

Exhibit 1: 6G brings a seismic shift to the experiences and capabilities that a telco can deliver

	5G (today and 5G-advanced)	6G (IMT-2030 target direction)	Unlocking commercial outcomes
Peak/user rates	<ul style="list-style-type: none"> Multi-Gb/s peak 100–400 Mb/s typical in mid-band 	<ul style="list-style-type: none"> Up to 50–200 Gb/s peaks Higher, steadier user throughput rates 	<ul style="list-style-type: none"> Multi-camera UHD uplink, real-time digital twins, volumetric media Reduces the need for local rendering
Latency and determinism	<ul style="list-style-type: none"> Single-digit millisecond latency typical <5 ms URLLC in limited domains 	<ul style="list-style-type: none"> Sub-millisecond latency with tighter jitter bounds 	<ul style="list-style-type: none"> Industrial control, tele-operation at scale "Better-than-best-effort" tiers to monetize QoS
Reliability	<ul style="list-style-type: none"> 10⁻⁵ class in URLLC slices 	<ul style="list-style-type: none"> Ambition toward 10⁻⁵–10⁻⁷ 	<ul style="list-style-type: none"> Certifiable wireless solutions for safety-critical operations technologies Premium service level agreements (SLAs)
Connection density	<ul style="list-style-type: none"> ~10⁶ devices/km² (mMTC) 	<ul style="list-style-type: none"> Toward 10⁸–10⁹/km² + battery-free "Ambient IoT" 	<ul style="list-style-type: none"> Massive sensorization of assets, COGS-down IoT SKUs New data services
Mobility	<ul style="list-style-type: none"> 500 km/h supported 	<ul style="list-style-type: none"> Potential of up to 1,000 km/h 	<ul style="list-style-type: none"> Consistent quality of experience (QoE) for high-availability seamless redundancy (HSR), aviation-adjacent use
Positioning	<ul style="list-style-type: none"> Sub-meter to tens of cm in best cases 	<ul style="list-style-type: none"> 1–10 cm targets RF sensing integrated 	<ul style="list-style-type: none"> Indoor logistics, augmented reality (AR) safety zones, compliance logging—billed as "location-as-a-service" to create tailored wireless zones of control
Spectrum	<ul style="list-style-type: none"> sub-6 and mmWave 	<ul style="list-style-type: none"> Adds 7–24 GHz + sub-THz (100–300 GHz) cells Smarter sharing 	<ul style="list-style-type: none"> Large topographic coverage with fiber-like wireless Fixed-wireless fiber extension New wholesale models
Architecture	<ul style="list-style-type: none"> Cloud-native 5GC Early RIC/xApps 	<ul style="list-style-type: none"> AI-native air interface, distributed MIMO/cell-free, RIS, network-compute fabric 	<ul style="list-style-type: none"> Lower opex/energy, autonomous ops "Network intent" products and APIs
Coverage fabric	<ul style="list-style-type: none"> Terrestrial focus NTN emerging 	<ul style="list-style-type: none"> NTN (LEO/HAPS) integrated as a design premise 	<ul style="list-style-type: none"> Ubiquity SKUs for logistics, maritime, public safety Global enterprise contracts
Security and resilience	<ul style="list-style-type: none"> 5G security baseline 	<ul style="list-style-type: none"> Stronger resilience, privacy for sensing, post-quantum RAN topics in view 	<ul style="list-style-type: none"> Premium "resilience tiers," regulated-industry uptake
Sustainability	<ul style="list-style-type: none"> Energy savings features in 5G-A 	<ul style="list-style-type: none"> Efficiency designed-in (AI sleep, RIS, ambient IoT) 	<ul style="list-style-type: none"> Lower energy/bit and device bill of materials (BOM) ESG-linked savings and financing

Source: HFS Research, 5G and 6G industry standards, 2025

While the technical comparisons are often the impetus for investment, HFS believes the real opportunities arise from unlocking value-creating outcomes. Instead of focusing on attach rates and delivering over-the-top (OTT) services, telcos will use 6G to provide extremely low latency, superior data throughputs, and improved multimodal coverage, delivering significant user experience advances. Still, the real gains come from unlocking new business-to-business capabilities from industry-centric solutions to low-energy tracking and reporting for complex supply and logistics problems.

HFS believes these “unlocked outcomes” will attract investment in new technologies, services, and revenue streams, which promise to create new ARPU (annual revenue per user) across customers, devices, and services and enable operators to provide hyper-tailored services for their customers.

For example, sporting venues that layer 5G, LTE, Wi-Fi, and Open RAN (ORAN) to manage traffic and provide many services could consolidate into a single wireless fabric. Cost savings alone will encourage investment, but the ability to tailor traffic based on intent will create new revenue opportunities unimaginable with current solutions.

These all lean in on the advancements of AI-native telecommunication solutions. We expect AI to quickly move from proof of concept at an individual or team level to scaling solutions as telcos turn to their service partners for tailored solutions from the core BSS/OSS (business support systems and operations support systems) to field services to customer success. AI will automate, optimize, and analyze what is going on across the network operators’ operations, ecosystem, and customer usage profiles, turning complexity across signals into actionable programs tailored to the telcos and their clients’ intentions.

6G transforms carrier value creation through cloud, data, wireless, and AI convergence

5G at its core is about connectivity and capacity, but 6G allows telcos and their customers to get more on their investment because of the deep AI integration. As a result, 6G will be a strategic inflection point that transforms networks into context-rich fabrics. These intelligent networks will allow telcos to begin selling situational awareness, real-time assurance, immersive experiences, and operational insights to their customers.

For enterprise users, these technology advancements are a boon for usage models, from data centers to edge IoT (internet of things) programs. 6G is designed to provide a singular wireless solution for ultra-dense, low-energy requirements. Unlike 5G, 6G's architecture allows customers to connect nearly anything to the network without a local battery. For customer operation leaders, this means tracking assets, monitoring machinery, and using telemetry to track and audit, which provides new levels of operational assurance while opening new revenue streams for the network operator.

As [AI transforms operating models](#) across industries, processes, and technology solutions, the overlay of 6G capabilities allows the network to be a “living” part of this journey as it can adapt its services to the intent level of the customer, application, or endpoint device. Further, the network can learn and improve based on the data, usage, and customer-defined parameters. New usages will emerge as AI-native 6G allows data transmission beam-forming, intelligent scheduling, and intent-based orchestration to become practical, not theoretical.

While the unrealized promises of 5G may tempt network operators to hold back, the AI-native power of 6G is a chance to reset. It is no longer about selling “faster pipes”; instead, because the network is becoming intelligent, it can marry speed and reliability with sensing, positioning, and energy optimization. The resulting benefit for the network operator is that they can become a more valued partner in solving industry, technology, and customer needs.

6G's advancements will enable emerging technologies to operate better and deliver cost-effective outcomes

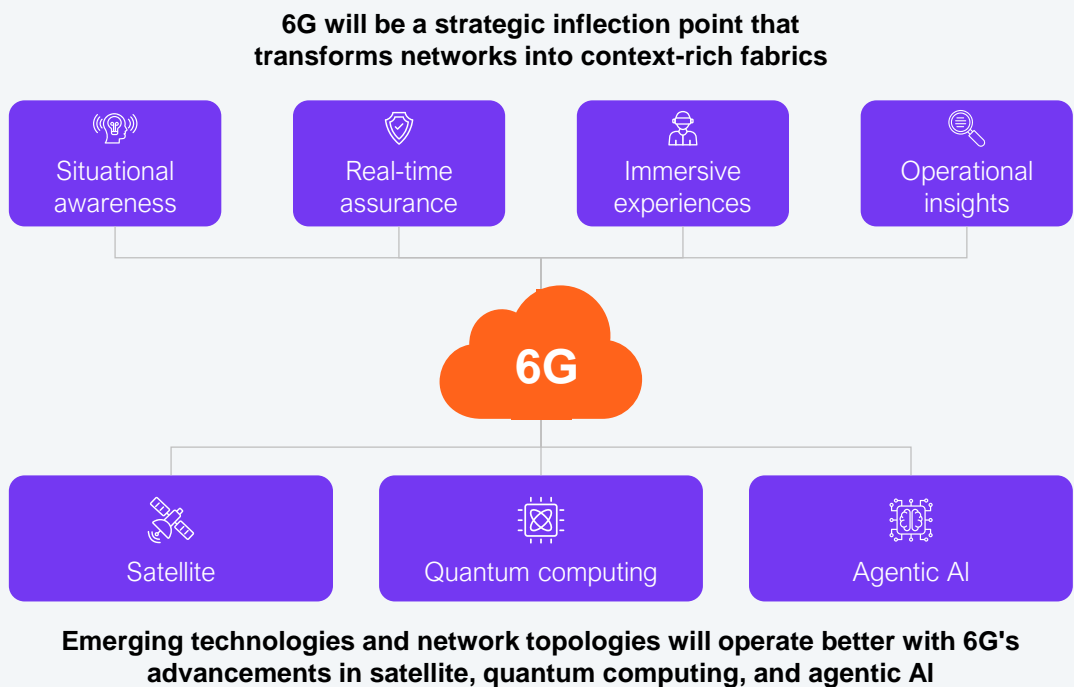
AI is a key part of 6G's value proposition to the global telecom market; however, AI isn't the only emerging technology reshaping global communications. Applications will rapidly evolve as software and services increasingly overlap, what [HFS terms "Services-as-Software™"](#), driving the need for networks that can facilitate the development, deployment, and management of a new generation of software that is on the horizon for 2030 and beyond.

Additionally, we anticipate that quantum computing will begin commercial deployment by 2030. HFS expects that "[quantum-as-a-service](#)" from providers like Google, Microsoft, and IBM will require significantly more data capacity to link

customers with their advanced computational offerings. With 6G offering speeds up to 200 Gb/s, the commercial opportunities for providing, managing, and assuring these services could be lucrative.

Beyond advanced AI and quantum, other technologies are beckoning for the technical capabilities of 6G. Advances in extended reality (metaverse, augmented reality, spatial computing), autonomous transportation systems (cars, infrastructure, drones), and global digital twins (ultra-dense IoT, OT, IT models) are other technologies on the near horizon, begging for 6G's unique offerings.

Exhibit 2: 6G will be the catalyst for multiple tech breakthroughs



Source: HFS Research 2025

Building your 6G roadmap will be about establishing a fresh partner approach, developing industry-centric solutions, and providing a framework for new revenue opportunities

The 6G roadmap isn't without its bumps and sharp corners. Telcos will need to work with partners to support strategies for a multi-release runway for the technology. 5G isn't going anywhere soon. The International Telecommunications Union (ITU) has set its 6G blueprint in the IMT-2030 framework. This blueprint provides a common path for 3GPP, regulators, equipment suppliers, and telcos to align on spectrum, technical parameters, and performance goals. While telcos are well-versed in this based on previous iterations (5G's IMT-2020 followed the same formula), it would behoove them to work with partners that have shared experiences, vendor relationships, and technology capabilities to augment the discovery, testing, and deployment planning.

If you haven't already, begin crafting the vision and strategy for transitioning from 5G to 6G. We recommend that telcos start working with a combination of their equipment providers, IT services firms, and advisory partners to interpret how they can implement the [IMT-2030 framework](#). Telcos that haven't started mapping their spectrum needs, market opportunities, and tailored industry strategy are falling behind their competitors. These efforts will be crucial to helping your enterprise clients understand how they will transition to 6G's benefits.

To develop a transition plan, we suggest working with your partners to co-develop use cases and industry councils to identify key verticals that will be early adopters of 6G-enabled services. Industries like healthcare, critical infrastructure, transportation, and logistics have many challenges that 6G's speed, latency, resiliency, and AI solutions will readily address.

Lean on partners to lead testing and experimentation labs

Many 6G offerings will need substantive testing to meet operational requirements. Telcos and their partners will need to explore, fine-tune, and attune new solutions like low-to-ambient IoT solutions, joint communications and sensing (JCAS), and spectrum (7-24 GHz ranges) to their allocation of the 6G spectrum.

Telcos and their partners will need to invest in next-generation open radio access networking (ORAN) equipment. Partners can leverage their co-relationships with equipment manufacturers and labs to build closed-loop automation, network testing, and management scenarios. Further, telcos must engage with hyperscalers to validate the new APIs, integrations, and AI handoffs for network-to-compute integrations.

Early success will zero in on how well telcos partner with their services firm. Network operators need to augment their capabilities with systems integrators to help manage spectrum refarming, device certification, and non-terrestrial network (NTN) integration. And given the challenges for talent with AI, 6G, and other key emerging technologies, IT services firms will be needed to drive AI-led operations, energy optimization, and workforce upskilling to run these new networks.

Given that many IT services and advisory partners are still establishing their 6G solutions, one thing we believe telcos can do is expand their relationships around 5G-advanced coverage, since this will anchor 6G multi-radio access technology devices.

Map how you'll provide industry solutions by working with partners with industry experience to co-develop solutions and collaborate on go-to-market

Telcos will need to invest in partnerships to attain 6G outcomes that meet business objectives. Many IT services firms have developed deep domain and industry solutions for their customers. Telcos must strengthen co-innovation efforts to shape market-ready solutions when their 6G solutions are nearing the go-live stage. For healthcare, the assurance of data, deep IoT integration, and augmented reality will all offer transformative values. In manufacturing, supply chain, and logistics, leveraging large-scale digital twins for sensor management will create new economies of scale. For banking and financial services, the ability to apply quantum across financial models and security will be game-changing.

You will only realize 6G's promise if you plan for new revenue models across current and emerging offerings and services

As we've made clear, there are multiple new revenue streams on the 6G horizon for network operators. The challenge will be adapting traditional subscription and fee-based services to experience tiers based on value delivery, service-level-agreement-based (SLA-based) services, and industry solutions. This is another opportunity for telecom providers to work with services firms going through [similar transitions](#) from fixed-fee or T-shirt models to outcome and results-based pricing models.

We believe 6G will allow firms to grow ARPU. However, they will need to tailor services and value-driven pricing models to achieve maximum gains while remaining competitive. As telcos move away from being communications utilities and toward providing tailored services, the pricing must align with how the customer measures value.

The Bottom Line: Telcos, it is time to go all-in and unlock AI-native services, create new revenue streams, and benefit from technology gains.

Going all-in with 6G, even as 5G adoption is just starting to peak, requires boldness. Being bold is crucial for network operators to position themselves to deliver future services and participate in realizing revenue streams that are not available with current 5G or other wireless solutions.

For operators, 6G can enable new revenue streams through immersive media, assured SLA latencies, and “experience tiers” their customers can benefit from. For enterprise users, 6G will collapse the layer cake complexity of fixed wireless, satellite, Wi-Fi, and 5G into a unified, manageable service. This is the first time operators can reintroduce premium pricing for user experiences without relying on handset OEMs or third-party “over-the-top” solutions as the catalyst.

Additionally, network operators will benefit from gains in energy efficiency, a convergence of terrestrial and non-terrestrial technologies, and advanced location positioning services, allowing them to shape their networks based on intent. The gap between hyperscalers and telcos in delivering value-added services will continue to erode as 6G lifts network providers from “feeds and speeds” into a realm of value-added, AI-native services provisioner and orchestrator.

Lastly, if you aren’t ready to go all in, understand that your competitors will be.

Research authors



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About Tata Consultancy Services (TCS)

Tata Consultancy Services (TCS) (BSE: 532540, NSE: TCS) is a digital transformation and technology partner of choice for industry-leading organizations worldwide. Since its inception in 1968, TCS has upheld the highest standards of innovation, engineering excellence and customer service.

Rooted in the heritage of the Tata Group, TCS is focused on creating long term value for its clients, its investors, its employees, and the community at large. With a highly skilled workforce of over 600,000 employees in 55 countries and 202 service delivery centers across the world, the company has been recognized as a top employer in six continents. With the ability to rapidly apply and scale new technologies, the company has built long term partnerships with its clients – helping them emerge as *perpetually adaptive enterprises*. Many of these relationships have endured into decades and navigated every technology cycle, from mainframes in the 1970s to Artificial Intelligence today.

TCS sponsors 14 of the world's most prestigious marathons and endurance events, including the TCS New York City Marathon, TCS London Marathon and TCS Sydney Marathon with a focus on promoting health, sustainability, and community empowerment.

TCS generated consolidated revenues of over US \$30 billion in the fiscal year ended March 31, 2025. For more information, visit www.tcs.com.

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About HFS

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