

TATA CONSULTANCY SERVICES LIMITED
Consolidated statement of financial position

	<u>As at</u> <u>March 31, 2026</u>	<u>As at</u> <u>March 31, 2025</u>
	(In ₹ crore)	
ASSETS		
Current assets		
Cash and cash equivalents	6,417	8,342
Bank deposits	5,882	6,215
Investments	33,770	30,689
Trade receivables		
Billed	57,630	50,142
Unbilled	10,084	8,904
Other financial assets	4,101	3,657
Income tax assets (net)	1,259	257
Other assets	16,562	14,805
Total current assets	1,35,705	1,23,011
Non-current assets		
Bank deposits	1,334	1,709
Investments	218	275
Trade receivables		
Billed	99	91
Unbilled	114	38
Other financial assets	2,385	1,047
Income tax assets (net)	1,439	1,569
Deferred tax assets (net)	4,427	3,540
Property, plant and equipment	14,180	12,932
Right-of-use assets	11,027	9,275
Goodwill	11,282	4,024
Other intangible assets	176	940
Other assets	2,122	3,304
Total non-current assets	48,803	38,744
TOTAL ASSETS	1,84,508	1,61,755
LIABILITIES AND EQUITY		
Liabilities		
Current liabilities		
Lease liabilities	1,830	1,554
Trade payables	14,808	13,909
Other financial liabilities	11,194	8,542
Unearned and deferred revenue	4,487	4,028
Other liabilities	6,866	7,188
Provisions	1,378	180
Employee benefit obligations	5,600	4,885
Income tax liabilities (net)	14,751	12,715
Total current liabilities	60,914	53,001
Non-current liabilities		
Class B compulsorily convertible preference shares	126	-
Lease liabilities	9,453	7,838
Other financial liabilities	588	680
Employee benefit obligations	961	841
Deferred tax liabilities (net)	1,205	980
Unearned and deferred revenue	647	518
Other liabilities	-	-
Total non-current liabilities	12,980	10,857
TOTAL LIABILITIES	73,894	63,858
Equity		
Share capital	362	362
Retained earnings	1,02,876	91,683
Other equity	6,138	4,837
Equity attributable to shareholders of the Company	1,09,376	96,882
Non-controlling interests	1,238	1,015
TOTAL EQUITY	1,10,614	97,897
TOTAL LIABILITIES AND EQUITY	1,84,508	1,61,755

TATA CONSULTANCY SERVICES LIMITED
Consolidated statement of profit or loss and other comprehensive income

	Year ended March 31, 2026	Year ended March 31, 2025
	(In ₹ crore, except shares and per share data)	
Revenue	2,67,021	2,55,324
Cost of revenue		
Statutory impact of new Labour Codes	1,651	-
Other	1,59,989	1,55,994
Total Cost of revenue	1,61,640	1,55,994
Gross profit	1,05,381	99,330
Operating expenses		
Selling, general and administrative expenses		
Re-structuring expense	1,388	-
Statutory impact of new Labour Codes	477	-
Provision towards legal claim	1,010	-
Other	40,194	37,165
Total Selling, general and administrative expenses	43,069	37,165
Operating profit	62,312	62,165
Other income		
Finance and other income	3,901	3,343
Finance costs	(1,227)	(796)
Other gains (net)	501	619
Other income (net)	3,175	3,166
Profit before taxes	65,487	65,331
Income tax expense	16,033	16,534
Profit for the year	49,454	48,797
Other comprehensive income (OCI)		
Items that will not be reclassified subsequently to profit or loss		
Remeasurement of defined employee benefit plans	368	(88)
Net change in fair value of investments in equity shares	35	(24)
Items that will be reclassified subsequently to profit or loss		
Net change in fair value of investments other than equity shares carried at fair value through OCI	(796)	444
Net change in intrinsic value of derivatives designated as cash flow hedges	(7)	-
Net change in time value of derivatives designated as cash flow hedges	-	(6)
Exchange differences on translation of foreign operations	3,160	266
Total other comprehensive income / (losses), net of tax	2,760	592
Total comprehensive income for the year	52,214	49,389
Profit for the year attributable to:		
Shareholders of the Company	49,210	48,553
Non-controlling interests	244	244
	49,454	48,797
Other comprehensive income for the year attributable to:		
Shareholders of the Company	2,721	574
Non-controlling interests	39	18
	2,760	592
Total comprehensive income for the year attributable to:		
Shareholders of the Company	51,931	49,127
Non-controlling interests	283	262
	52,214	49,389
Earnings per share		
Weighted average number of equity shares	361,80,87,518	361,80,87,518
Basic and diluted earnings per share in ₹	136.01	134.19

TATA CONSULTANCY SERVICES LIMITED
Consolidated statement of changes in equity

	Number of shares	Share capital	Retained earnings	Special Economic Zone re-investment reserve	Foreign currency translation reserve	Cash flow hedging reserve		Investment revaluation reserve	Equity attributable to shareholders of the Company	Non-controlling interests	Total equity
						Intrinsic value	Time value				
(In ₹ crore, except share data)											
Balance as at April 1, 2025	361,80,87,518	362	91,683	1,085	3,112	9	(24)	655	96,882	1,015	97,897
Profit for the year	-	-	49,210	-	-	-	-	-	49,210	244	49,454
Other comprehensive income / (losses)	-	-	368	-	3,122	(7)	-	(762)	2,721	39	2,760
Total comprehensive income	-	-	49,578	-	3,122	(7)	-	(762)	51,931	283	52,214
Dividend	-	-	(39,437)	-	-	-	-	-	(39,437)	(134)	(39,571)
Transfer from Special Economic Zone re-investment reserve	-	-	1,085	(1,085)	-	-	-	-	-	-	-
Realised loss on equity shares carried at fair value through OCI	-	-	(33)	-	-	-	-	33	-	-	-
Issue of equity shares to non-controlling interests	-	-	-	-	-	-	-	-	-	3	3
Issue of Class A compulsorily convertible preference shares to non-controlling interests	-	-	-	-	-	-	-	-	-	71	71
Balance as at March 31, 2026	3,61,80,87,518	362	1,02,876	-	6,234	2	(24)	(74)	1,09,376	1,238	1,10,614
Balance as at April 1, 2024	361,80,87,518	362	72,926	16,234	2,864	9	(18)	235	92,612	830	93,442
Profit for the year	-	-	48,553	-	-	-	-	-	48,553	244	48,797
Other comprehensive income / (losses)	-	-	(88)	-	248	-	(6)	420	574	18	592
Total comprehensive income	-	-	48,465	-	248	-	(6)	420	49,127	262	49,389
Dividend	-	-	(44,864)	-	-	-	-	-	(44,864)	(98)	(44,962)
Transfer from Special Economic Zone re-investment reserve	-	-	15,149	(15,149)	-	-	-	-	-	-	-
Sale of shares to non-controlling interests	-	-	7	-	-	-	-	-	7	21	28
Balance as at March 31, 2025	361,80,87,518	362	91,683	1,085	3,112	9	(24)	655	96,882	1,015	97,897

Gain of ₹368 crore and loss of ₹88 crore on remeasurement of defined employee benefit plans (net of tax) is recognised as a part of retained earnings for the year ended March 31, 2026 and 2025, respectively.

Retained earnings include statutory reserve of ₹261 crore and ₹173 crore as at March 31, 2026 and 2025, respectively.

Total equity (primarily retained earnings) includes ₹1,432 crore and ₹1,570 crore as at March 31, 2026 and 2025, respectively, pertaining to trusts and TCS Foundation held for specified purposes.

TATA CONSULTANCY SERVICES LIMITED
Consolidated statement of cash flows

	Year ended March 31, 2026	Year ended March 31, 2025
	(In ₹ crore)	
Cash flows from operating activities		
Profit for the year	49,454	48,797
Adjustments for:		
Depreciation and amortisation expense	5,560	5,242
Bad debts and advances written off, allowance for expected credit losses and doubtful advances (net)	184	128
Provision towards legal claim	1,010	-
Provision towards Restructuring expenses	120	-
Income tax expense	16,033	16,534
Net gain on lease modification	(110)	(15)
Net gain on sub-lease	(8)	-
Unrealised foreign exchange (gain) / loss	(176)	(1)
Net gain on disposal of property, plant and equipment	(17)	(20)
Net gain on disposal / fair valuation of investments	(348)	(4)
Net gain on fair valuation of call option	(17)	-
Transaction cost on incorporation of subsidiary	18	-
Dividend reinvested	45	(3)
Operating profit before working capital changes	71,748	70,658
Net change in		
Trade receivables		
Billed	(4,778)	(5,519)
Unbilled	(470)	291
Other financial assets	(645)	(981)
Other assets	829	(2,545)
Trade payables	(1,105)	3,718
Unearned and deferred revenue	320	395
Other financial liabilities	3,140	(163)
Other liabilities and provisions	(17)	1,158
Cash flows generated from operations	69,022	67,012
Taxes paid (net of refunds)	(14,384)	(15,586)
Net cash flows generated from operating activities	54,638	51,426

TATA CONSULTANCY SERVICES LIMITED
Unaudited consolidated interim statement of cash flows

	Year ended March 31, 2026	Year ended March 31, 2025
	(In ₹ crore)	
Cash flows from investing activities		
Bank deposits placed	(8,211)	(10,496)
Inter-corporate deposits placed	(1,500)	-
Purchase of investments (including reverse repo (net))*	(1,51,864)	(1,45,962)
Payment for purchase of property, plant and equipment	(3,670)	(2,917)
Payment including advances for acquiring right-of-use assets	(109)	(76)
Payment for purchase of intangible assets	(367)	(944)
Loan given	-	(29)
Acquisition of assets	(554)	(1,063)
Acquisition of subsidiaries (net of cash of ₹130 crore)	(6,750)	-
Advance towards acquisition of investment	(250)	-
Proceeds from bank deposits	9,259	8,177
Proceeds from inter-corporate deposits	-	170
Proceeds from disposal / redemption of investments*	1,47,670	1,47,433
Proceeds from sub-lease receivable	9	5
Proceeds from disposal of property, plant and equipment	65	23
Loan recovered	-	3
Transaction cost on incorporation of subsidiary	(18)	-
Net cash flows used in investing activities	(16,290)	(5,676)
Cash flows from financing activities		
Repayment of lease liabilities	(1,861)	(1,664)
Dividend paid	(39,437)	(44,864)
Dividend paid to non-controlling interests	(134)	(98)
Issue of equity shares to non-controlling interests	3	-
Issue of Class A compulsorily convertible preference shares to non-controlling interests	71	-
Issue of Class B compulsorily convertible preference shares	126	-
Sale of shares to non-controlling interests	-	28
Net cash flows used in financing activities	(41,232)	(46,598)
Net change in cash and cash equivalents	(2,884)	(848)
Cash and cash equivalents at the beginning of the year	8,342	9,016
Exchange difference on translation of foreign currency cash and cash	959	174
Cash and cash equivalents at the end of the year	6,417	8,342
Components of cash and cash equivalents		
Cash at banks and in hand	3,200	3,435
Bank deposits (original maturity less than three months)	3,217	4,907
	6,417	8,342
Supplementary cash flow information		
Interest paid	901	840
Interest received	3,008	3,056
Dividend received	84	40

*Purchase of investments include ₹470 crore and ₹175 crore for nine months ended March 31, 2026 and 2025, respectively, and proceeds from disposal / redemption of investments include ₹258 crore and ₹169 crore for the year ended March 31, 2026 and 2025, respectively, held by trusts and TCS Foundation held for specified purposes.