TATA CONSULTANCY SERVICES Experience certainty.





Sustaining Shareholder Value Creation Rajesh Gopinathan, Chief Financial Officer

TCS ANALYST DAY March 17, 2016

Copyright © 2016 Tata Consultancy Services Limited

The Year Gone By

Digital Revenues 13.0%

CY 2015 Incremental Revenues \$2.0 B up 13.5% cc

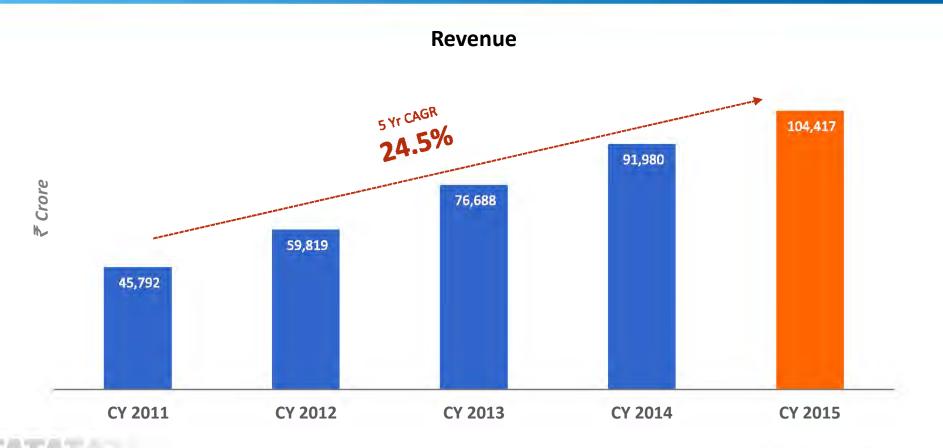
Cash from Operations to Sales **22.1%**

Operating Margins in Target Band 26.8%

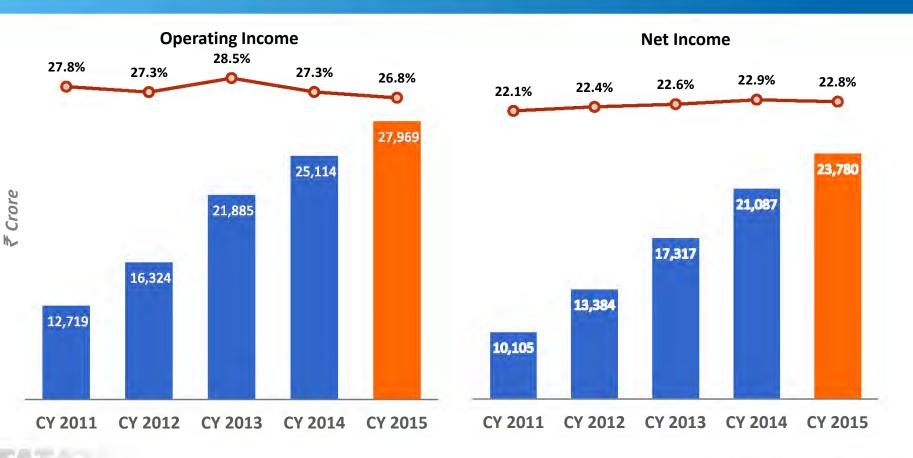
> Dividend Distributed ₹9,437 Cr

Sustained Net Margins 22.8%

Sustained Revenue Growth



Disciplined Margin Performance

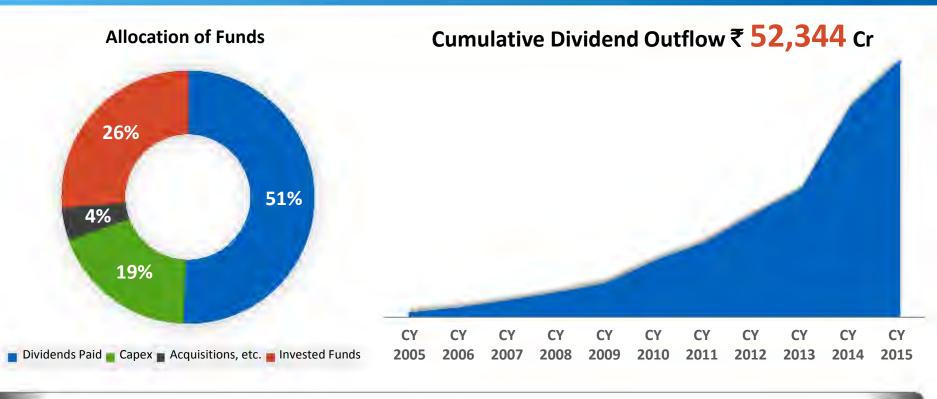


Focus on Value Creation



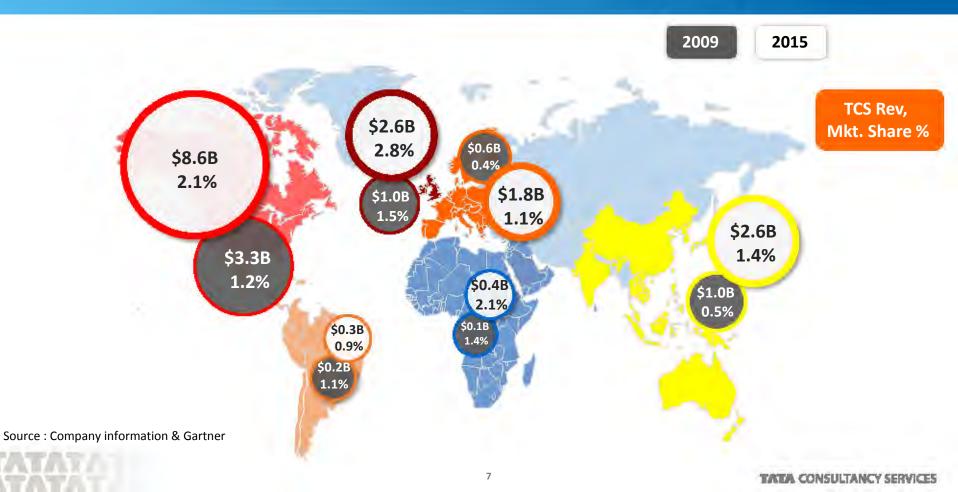
Net Cash from Operations

Delivering Shareholder Value

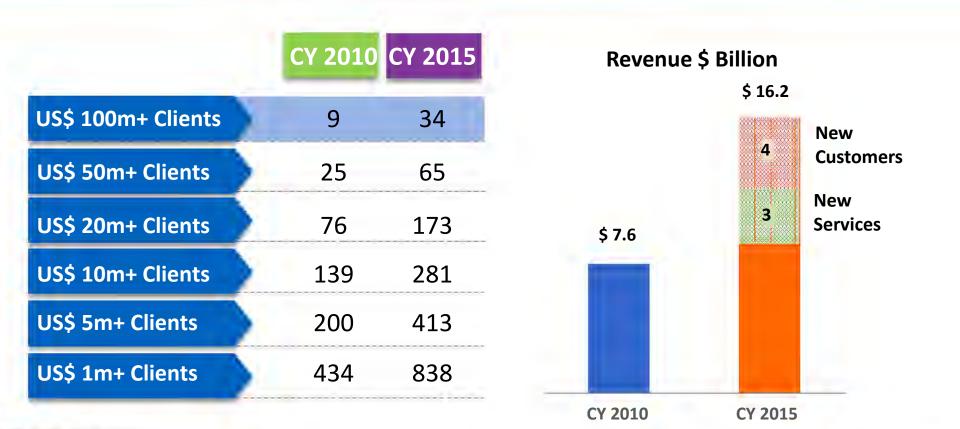


1 share at IPO price of ₹ 850 gave dividend of ₹ 938 & over 10x return since listing ...

Investment in Market Access



Customer Relevance and Innovation



8

Positioned to Sustain Leadership

Markets Expanding

Technology intensity increasing

Services industry consolidating

Pace of innovation increasing

TCS Investments

Continuous re-skilling & competency building

Platforms & products

Acquisitions for markets, customers, capabilities

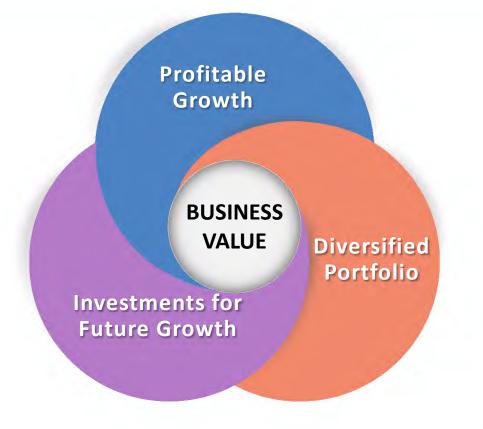
Strengthened Positioning

Rated as World's most Valuable IT services Brand

Expanded analyst coverage 8-fold in 5 yrs

'Leader' positioning in 66% analyst reports

Pillars of Business Value



Thank You

IT Services Business Solutions Consulting

