

TCS 2020 CFO Study: How Future-Ready CFOs Are Driving Real-Time Business Performance

Key Findings Top 3 Focus Areas

1 Emerging technologies & related new business models

2 Cultural shift & organizational skills best practices

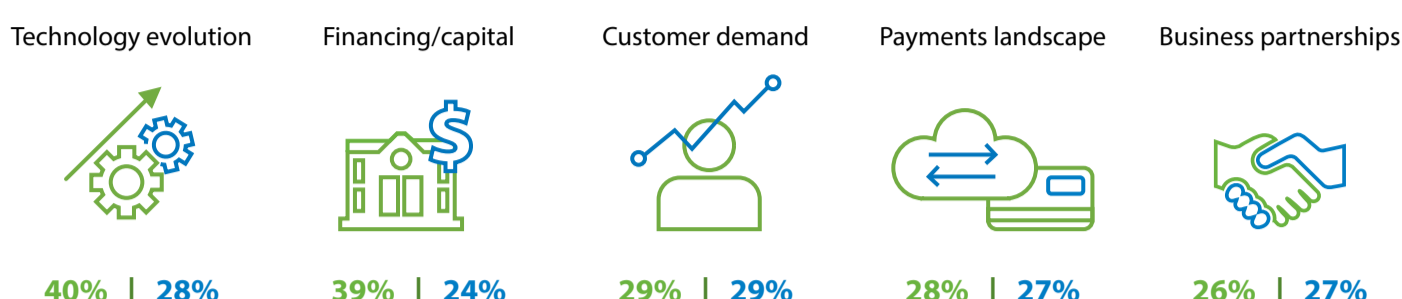
3 New skills to drive change & swift transition

The first in a series of 3 infographics



We Asked More Than 500 CFOs

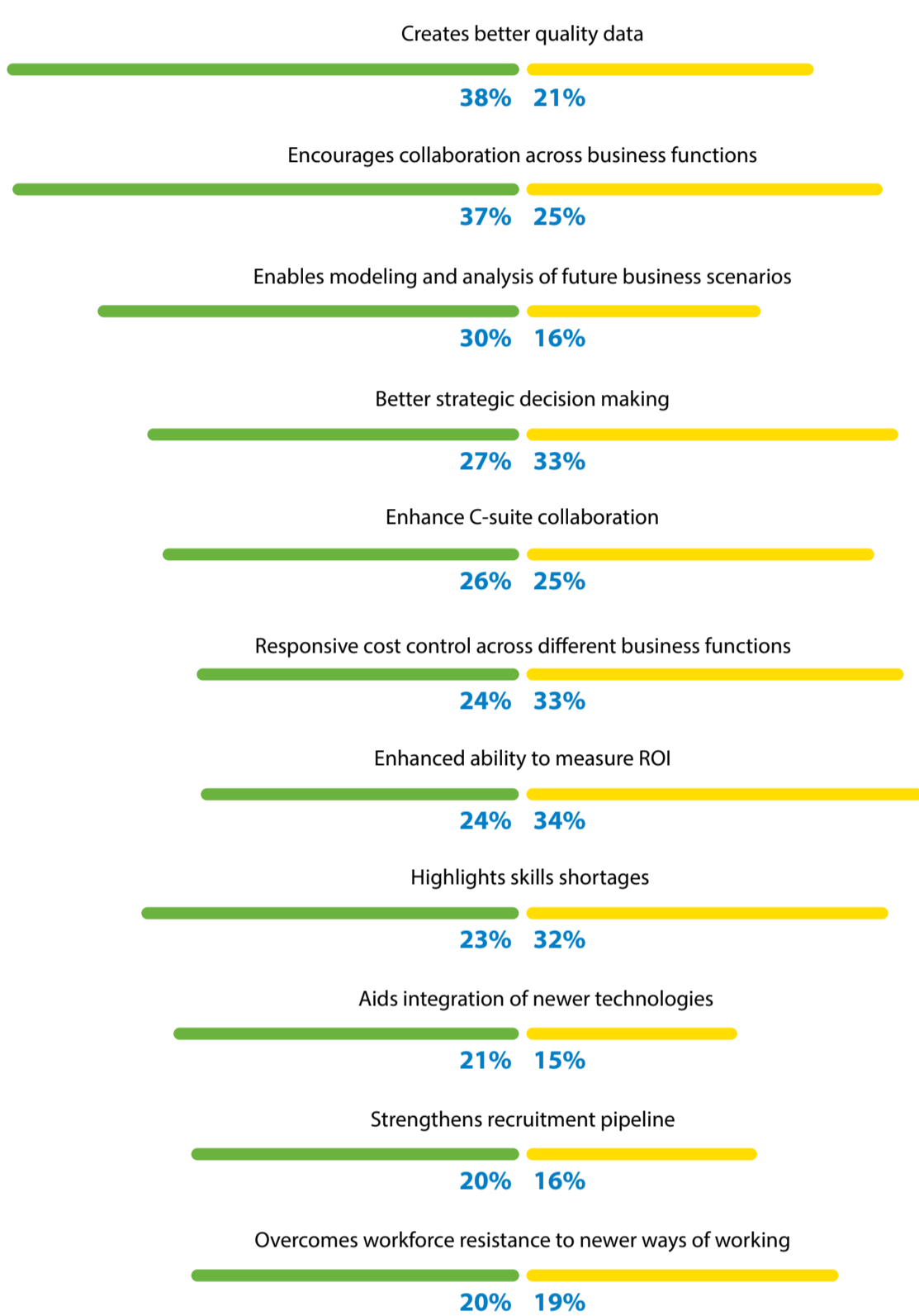
Which Aspects of Forecasting Will Be Most Important and Most Difficult Between Now and 2025?

(Aspects: **Most Important**, **Most Difficult**)



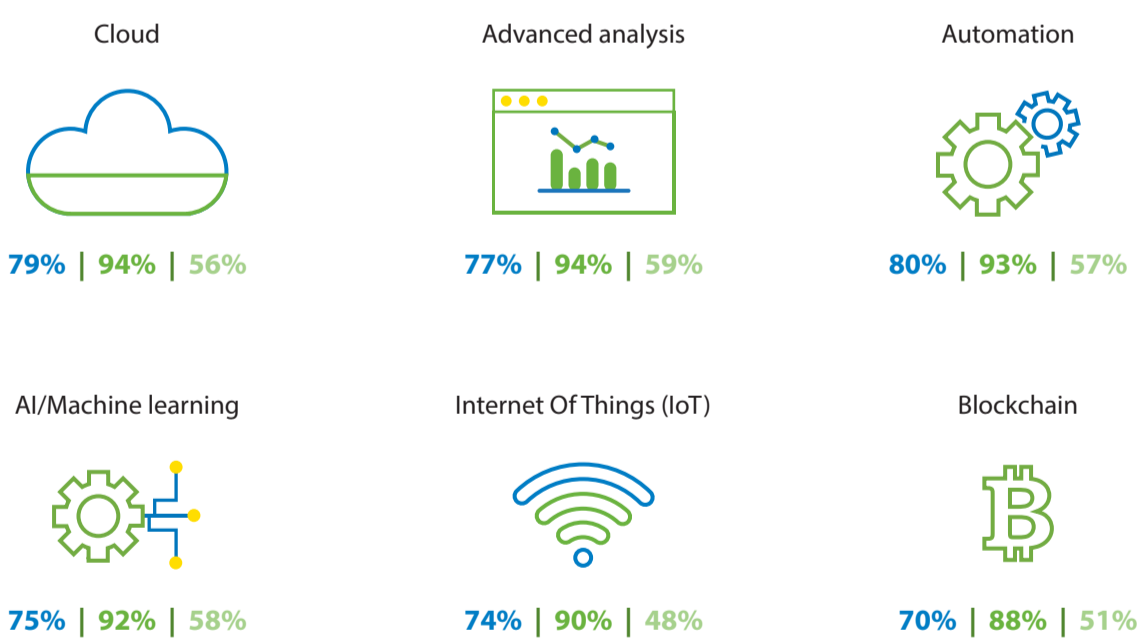
What Are the Benefits of Agile FP&A Systems?

 Futurist Leaders vs.  Traditionalist Followers

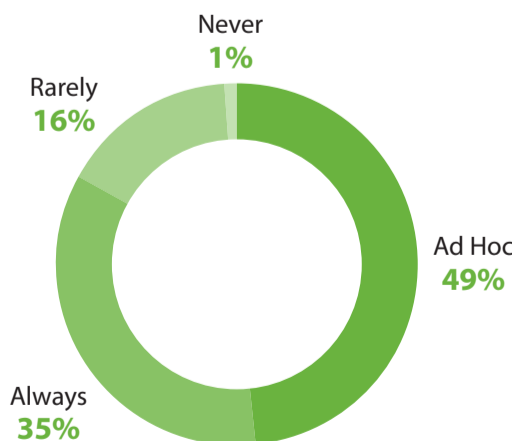


What Is the Level of Confidence in Business 4.0 Technologies?

• Total • Futurist leaders • Traditionalist followers



How Often Are CFOs Using Enterprise Data?



How We Conducted the Survey:



500+ CFOs



60% North America
40% Europe



13 Sectors



\$1bn Revenues

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