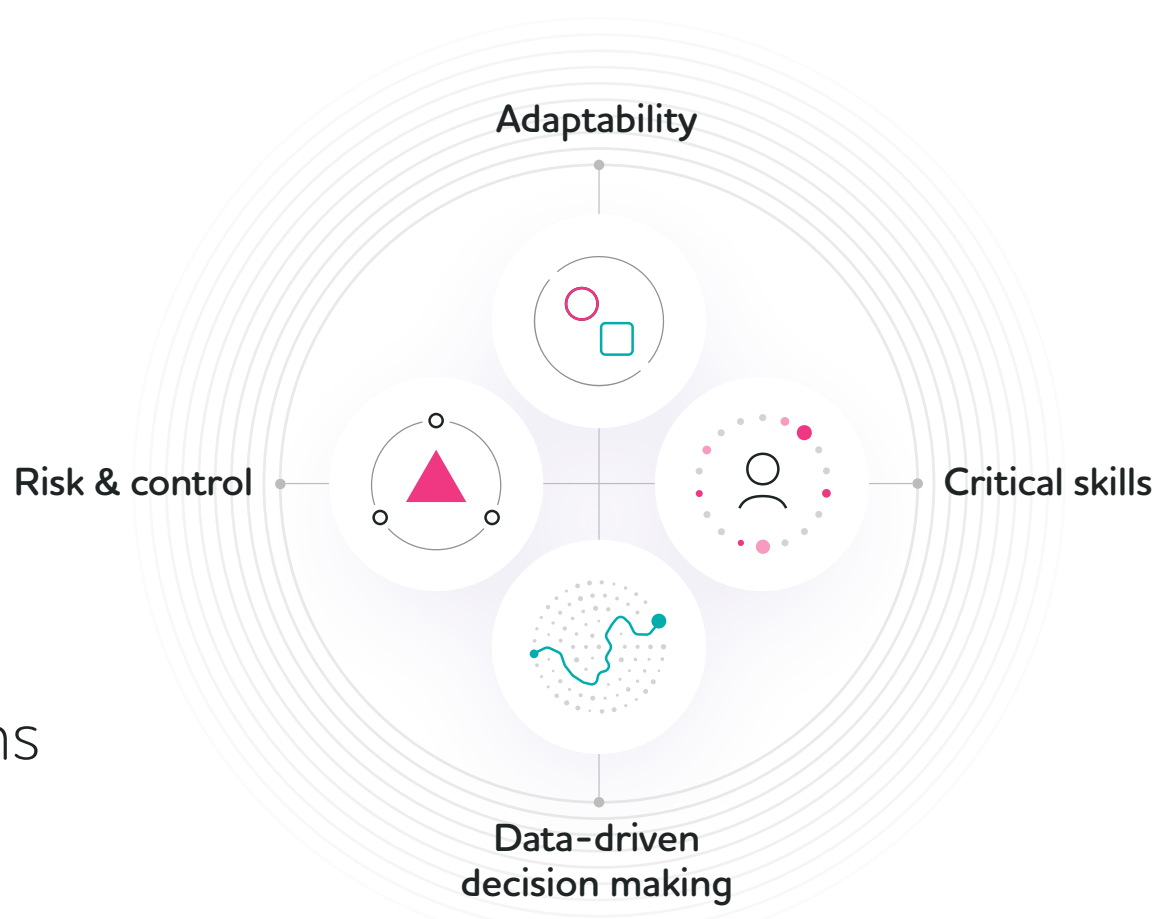


TCS 2021 Global Financial Leadership Study

Where FP&A Teams Need Stronger Focus

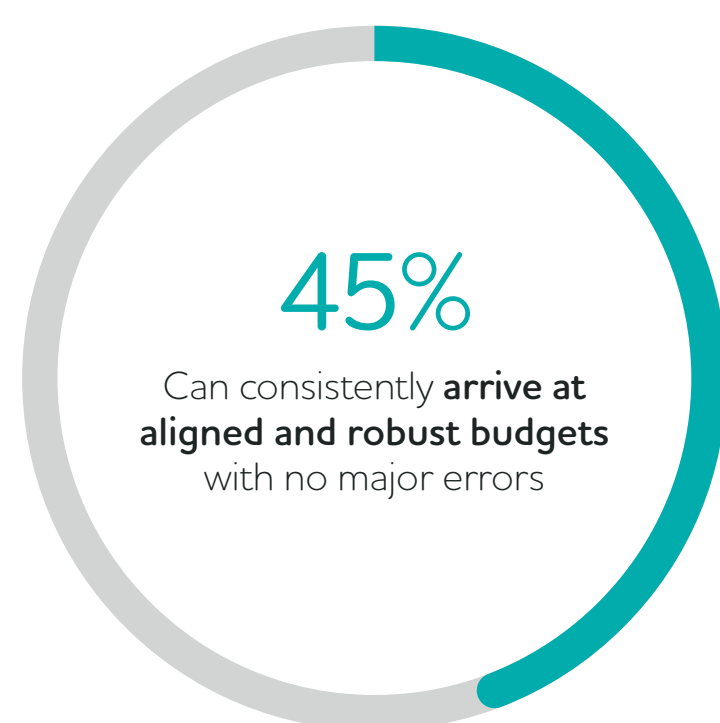
FP&A teams are successfully forging ahead in the post-pandemic world. **But there's still work to do.**

The TCS 2021 Global Financial Leadership Study revealed **four critical areas** where FP&A teams can sharpen their capabilities.



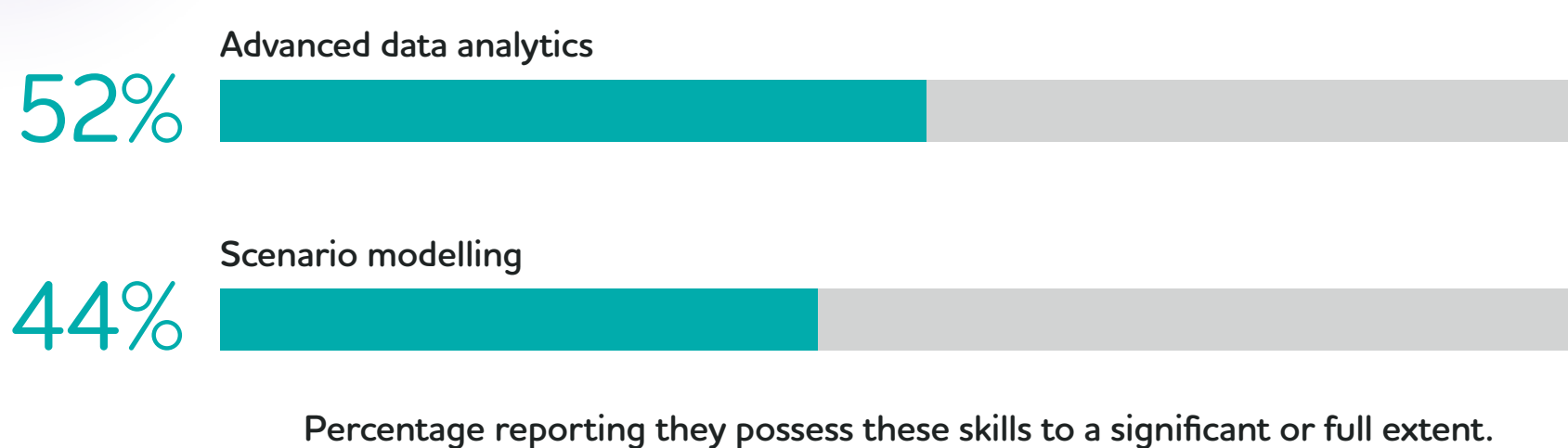
Adapability

Virtually all FP&A teams can perform essential budgeting and forecasting functions. But only around **1/2** can consistently execute them with no major errors.



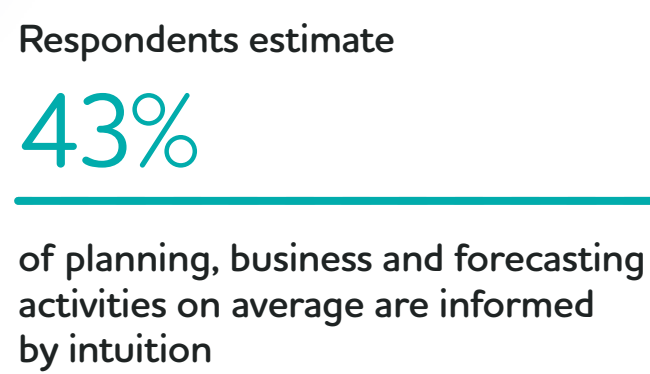
Critical skills

Many organizations lack confidence in their next-era FP&A skills.



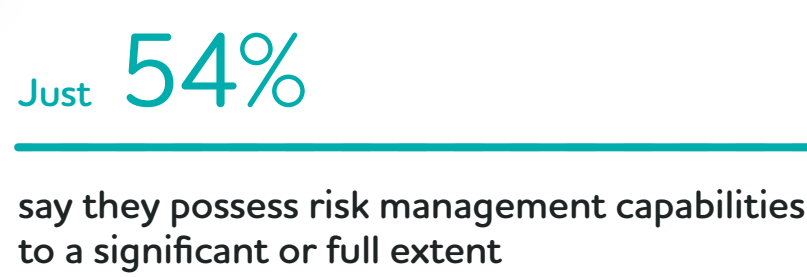
Data-driven decision making

For many, intuition—not data—informs decision making.



Risk & control

And there are concerning shortfalls in risk management & control.



Learn where you need to take action.



Discover more insights from the **TCS 2021 Global Financial Leadership Study**